

"What is the most significant challenge regarding using >1 model in the same improvement effort"		
Note: entries with fewer than 5 scores are included in this list, but are in <i>italicized Times New Roman font</i> ; these entries are not included in the summary views	scores	<5 scores?
approaches to implementation are silo'd	25	
having to understand the ins & outs of mult models	25	
inability to change as org; multiple models = mult resistance	25	
understanding the benefits & goals of each model	24.5	
execs see models as competing	24	
not understanding that there is more synergy than differences between cmmi & six sigm	24	
significant time to understand similarities & diffs	24	
models compete, no desire to integrate	23	
turf - diff team owns each model : "mine is most importatn"	23	
alignment with biz needs	22	
bring all of the ideas into 1 vision	22	
exec support	22	
getting model advocates to work together in coopeartive, producctive mannger	22	
groups that do things their own way and have no interest in chaning	22	
model implementations led by separate groups	22	
not able to see how cmmi and six sigma can be cominbed in a large environment	22	
awareness of models and what each offers	21	
each model has its own sponsor; religious wars	21	
interpret each model, understand and align	21	
practitioners feel there is too much proecess action and resist	21	
resources to bring it all together and train the org	21	
setting priority; too busy	21	
training participants in how to get most from models	21	
commitment to improve	20	
employee attitude`	20	
models perceived as competitors	20	
resistance change via models	20	
ability to manage duplicate or similar elements in diff models	19	
alignment with biz drivers	19	
alignment with other process models	19	
coordination of ownership driving diff modesl	19	
enterprise process deployment	19	
getting buy0in from practitioners	19	
grasp of multi model integration	19	
lack of alternative model understanding	19	
too many top priorities; no portfolio mgmt	19	
confusion about what applies from each module and how to manage the overlaps	18	
financial sustainment	18	
insufficient (human) resources to integrate	18	
no sr mgmt support/understanding	18	
training in each model	18	
mgmt attention, support	17.5	
mgmt team understanding about how to use mult models	17.5	
communication	17	
convincing mgmt that there is no silver bullet	17	

"What is the most significant challenge regarding using >1 model in the same improvement effort"		
Note: entries with fewer than 5 scores are included in this list, but are in <i>italicized Times New Roman font</i> ; these entries are not included in the summary views	scores	<5 scores?
different perspectives	17	
executive sponsorship, skepticism, ROI	17	
factional thinking; my model is best	17	
integrate itil and cmmi for individual certification	17	
integrating various models already established	17	
knowing where to start	17	
ownership issues between process groups	17	
alignment with biz drivers	16	
culture/mentality change	16	
disagreement about what models to use when, in our lifecycle dev model	16	
each group of proponents for a model doesn't consider what the other models are trying to achieve	16	
ensure & sustain end to end integration	16	
implementing six sigma projects quickly, esp smaller projects	16	
interpretations between ISO and CMMI (listed specific examples	16	
lack of defined process to feed into cmmi/six sigma	16	
deciding on which models cover	15	
difficult to maintain enterprise wide viewpoint	15	
identifying & training resources	15	
implementing in a lean way - all adds value, not just satisfy std reqt	15	
takes time to determine which processes can affect the org	15	
training	15	
diminishing credibility of single model approach	14	
disconnects between operational & dev groups	14	
mgmt and experts support	14	
mgmt buy-in	14	
time to implement & integrate	14	
integrating/defining measurements	13	
organizational culture; respect between internal groups override process goodness	13	
process burnout	13	
too busy, too much to do	13	
training - having the org have to learn diff approaches	13	
training & resources	13	
<i>applying same multi-model approach across biz sectors that don't speak the same language</i>	12	3 scores
lack of measurement dat	11	
relevance	11	
strategize the synergy of mult models in the background before deploying	11	
common terminology, process relationships	10	
<i>too much change at one tiem</i>	10	4 scores
confusion over which proess model covers which specific area	9	
culture hange	9	
<i>lack of mgmt sponsorship/interest</i>	7	1 score
biz goals and direction change; political changes occur; difficult to keep pace	4	
(10+ participants opted out of the exercise)		