



**Carnegie
Mellon
University**
Software
Engineering
Institute

Prioritizing and Testing Non-Functional Requirements: A Practical Guide

AUGUST 19, 2025

Lyndsi Hughes
Senior Systems Engineer

Copyright 2025 Carnegie Mellon University.

The view, opinions, and/or findings contained in this material are those of the author(s) and should not be construed as an official Government position, policy, or decision, unless designated by other documentation.

NO WARRANTY. THIS CARNEGIE MELLON UNIVERSITY AND SOFTWARE ENGINEERING INSTITUTE MATERIAL IS FURNISHED ON AN "AS-IS" BASIS. CARNEGIE MELLON UNIVERSITY MAKES NO WARRANTIES OF ANY KIND, EITHER EXPRESSED OR IMPLIED, AS TO ANY MATTER INCLUDING, BUT NOT LIMITED TO, WARRANTY OF FITNESS FOR PURPOSE OR MERCHANTABILITY, EXCLUSIVITY, OR RESULTS OBTAINED FROM USE OF THE MATERIAL. CARNEGIE MELLON UNIVERSITY DOES NOT MAKE ANY WARRANTY OF ANY KIND WITH RESPECT TO FREEDOM FROM PATENT, TRADEMARK, OR COPYRIGHT INFRINGEMENT.

[DISTRIBUTION STATEMENT A] This material has been approved for public release and unlimited distribution. Please see Copyright notice for non-US Government use and distribution.

This material may be reproduced in its entirety, without modification, and freely distributed in written or electronic form without requesting formal permission. Permission is required for any other use. Requests for permission should be directed to the Software Engineering Institute at permission@sei.cmu.edu.

ATAM® and Carnegie Mellon® are registered in the U.S. Patent and Trademark Office by Carnegie Mellon University.

DM25-1069

Agenda

- Background
- Technique #1 – Requirements Analysis
- Technique #2 – Creative Testing
- Conclusions

Prioritizing and Testing Non-Functional Requirements: A Practical Guide

Software Engineering is Hard

But we adapt to improve software quality

Software Quality is “the degree to which software possesses a desired combination of attributes.” [1]

Technique #1

Well-Reasoned Requirements Analysis

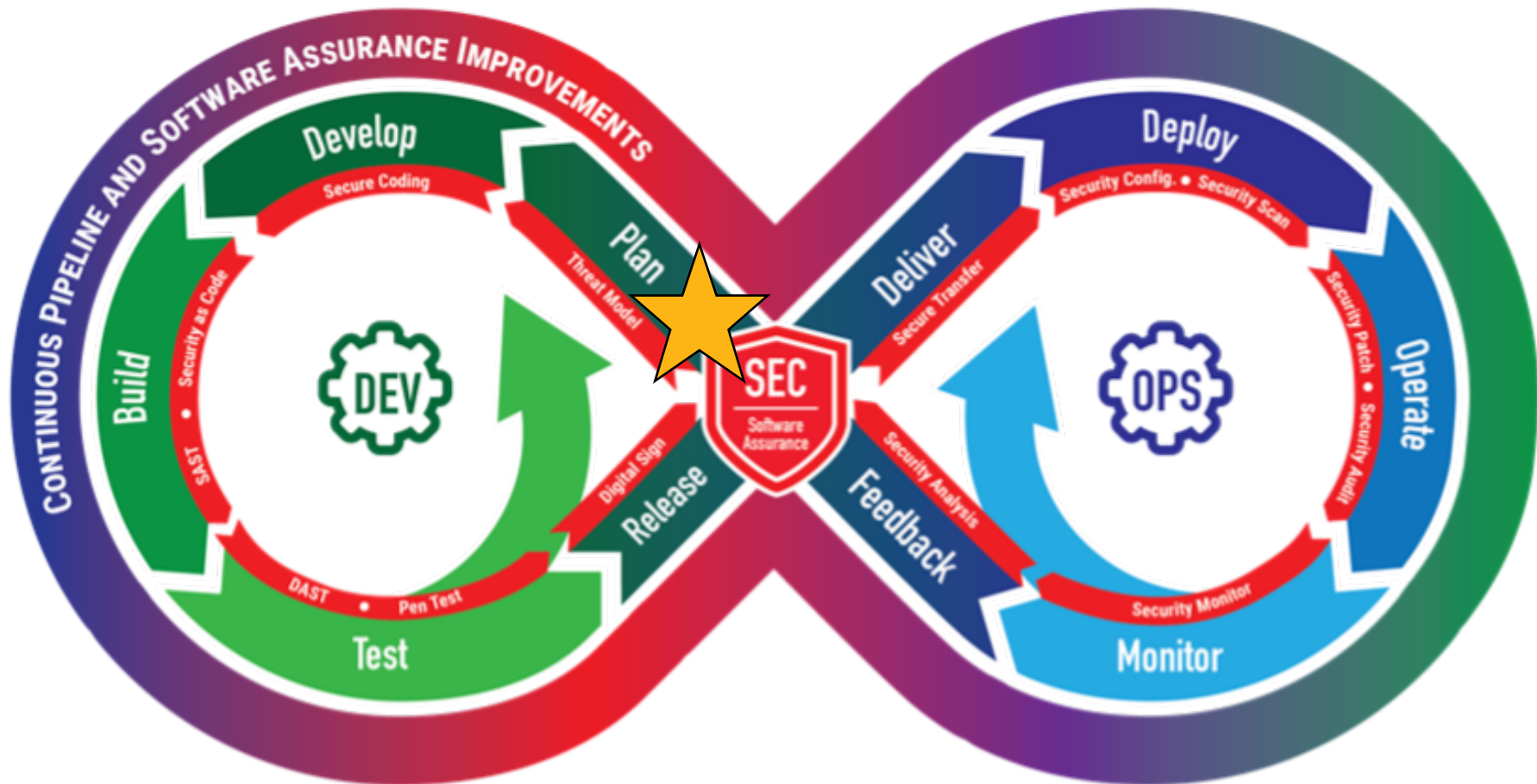
Technique #2

Modern Software Engineering Practices

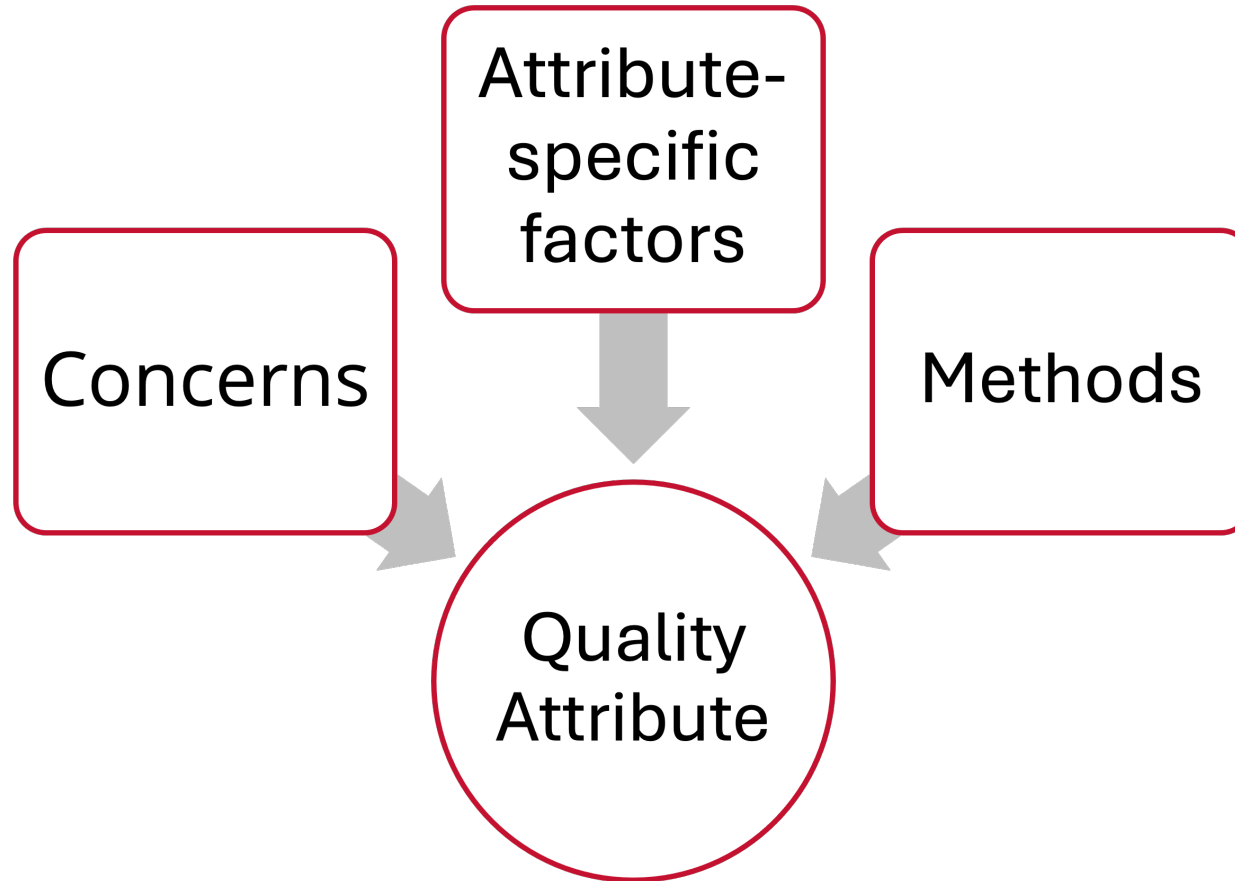
1: <https://ieeexplore.ieee.org/stamp/stamp.jsp?tp=&arnumber=237006>

Prioritizing and Testing Non-Functional Requirements: A Practical Guide

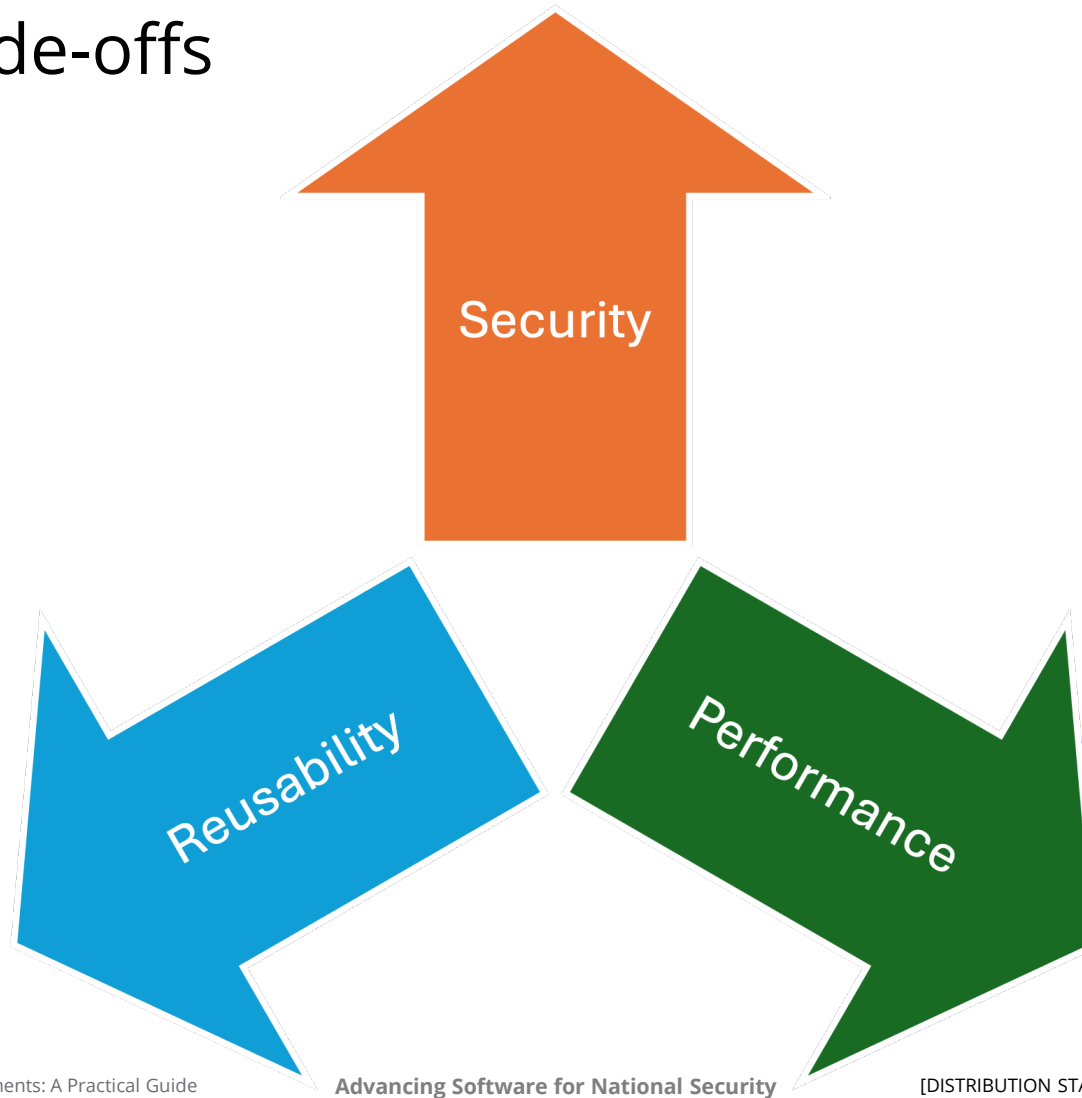
Where do we start reasoning about requirements?



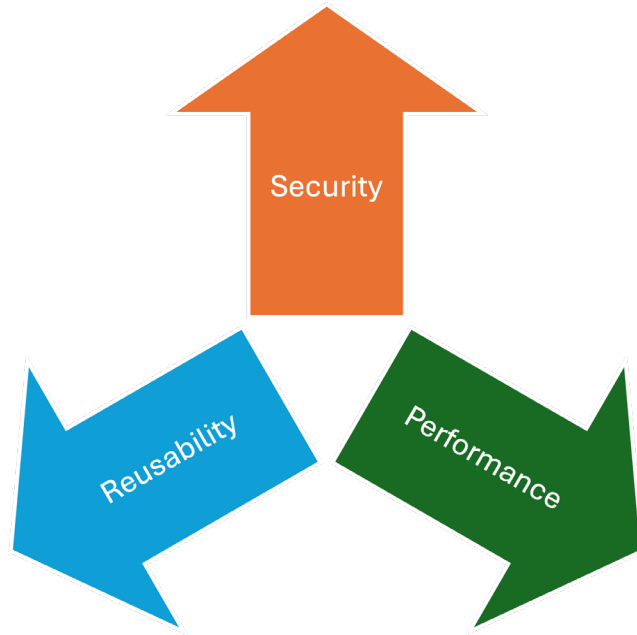
Building Blocks of Software Quality Attributes



Attribute Trade-offs



Prioritization Process



Methodology: Architecture Tradeoff Analysis Method (ATAM) [2]

Purpose: “To assess the consequences of architectural decisions in light of quality attribute requirements.”

Goals: To elicit, concretize, and prioritize the driving quality attribute requirements.

In Practice: Provides structure for decision making about trade-offs.

2: <https://insights.sei.cmu.edu/library/atam-method-for-architecture-evaluation/>

Security Quality Attribute Sub-factors

Authentication
&
Authorization

Disaster
Recovery

Third-party
Dependencies

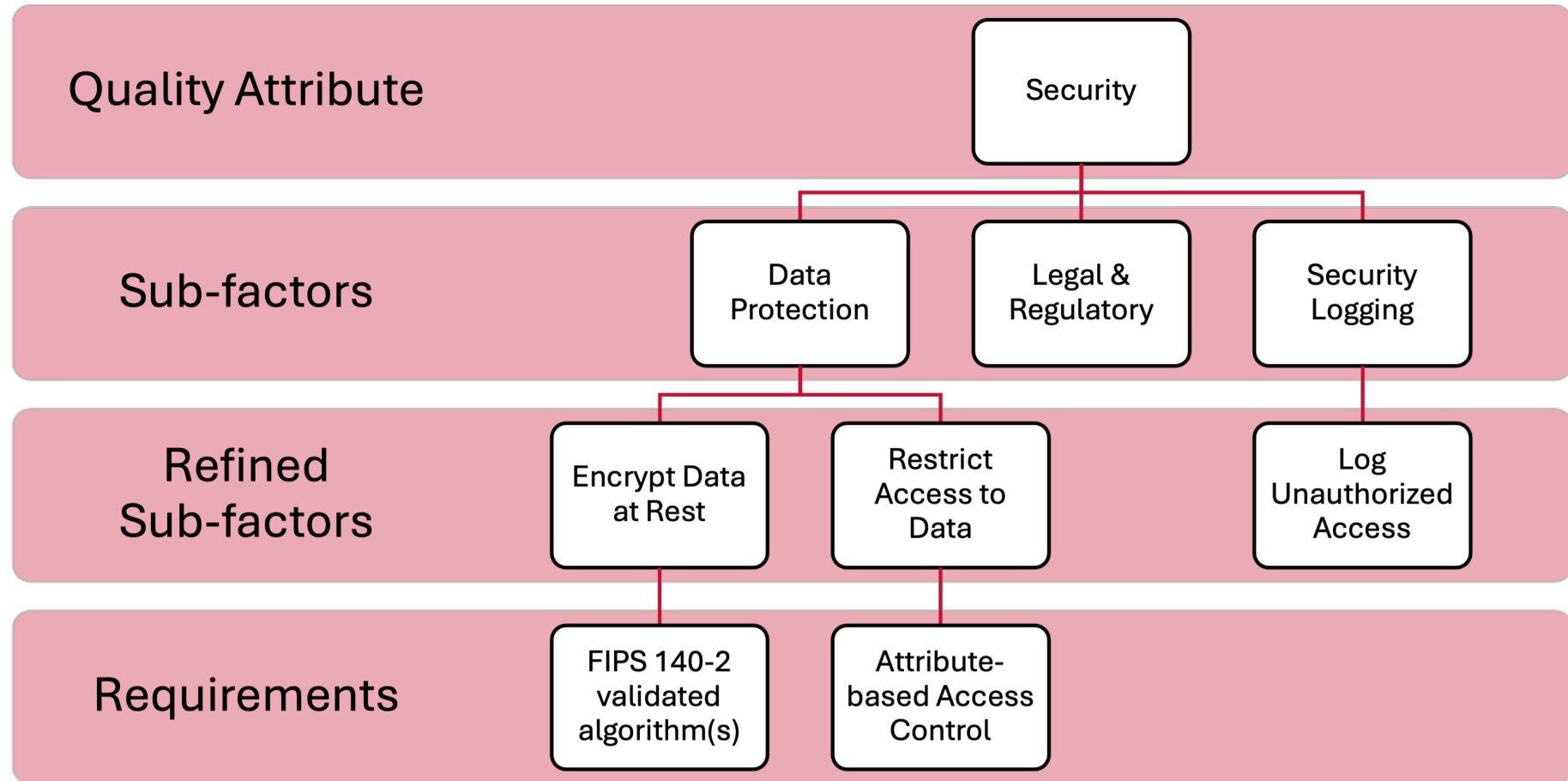
Security
Logging

Legal &
Regulatory

Data
Protection

Encryption

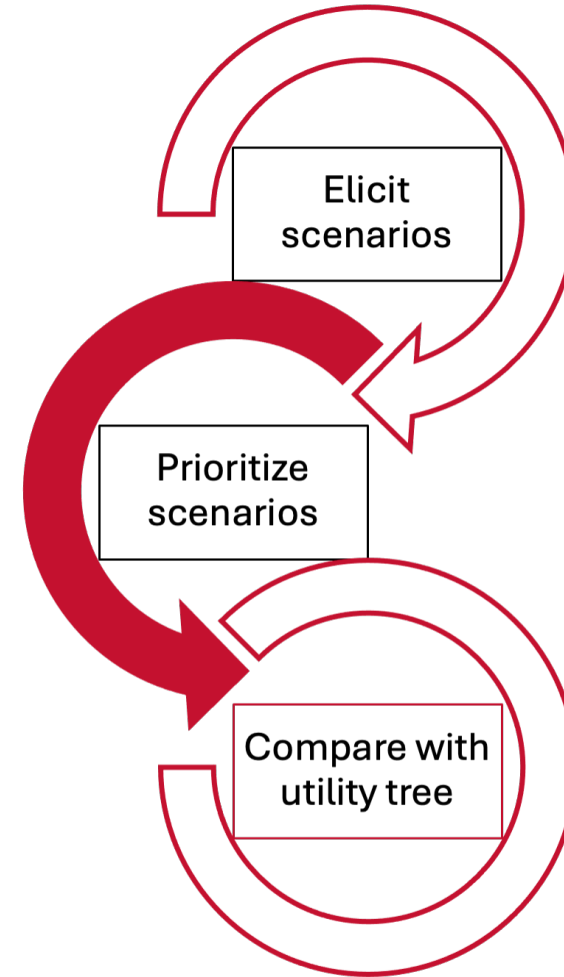
Building a Utility Tree



Brainstorming Scenarios

Goals:

- Represent stakeholders' interests
- Understand quality attribute requirements



Planning Process Accomplishments



Requirements are:

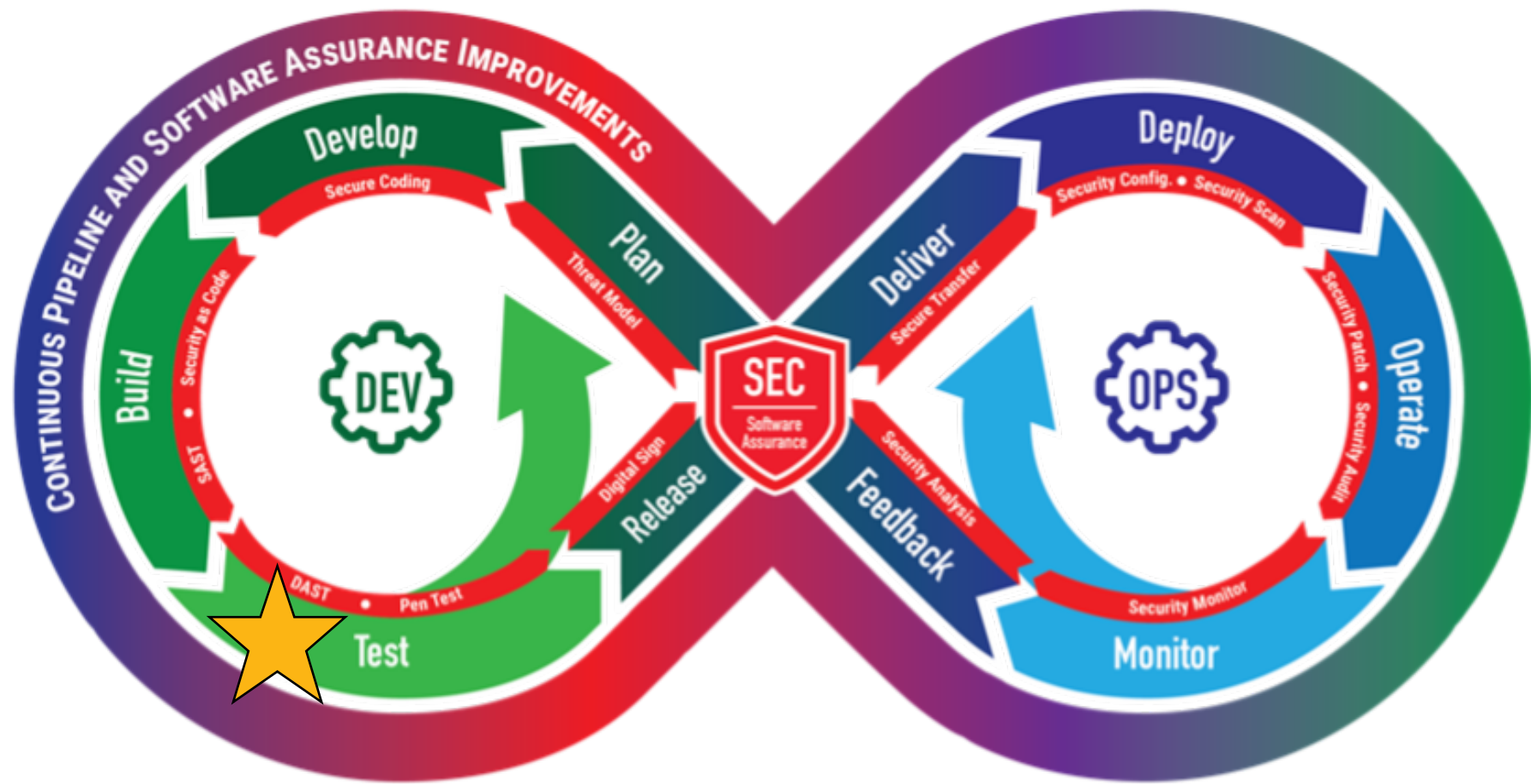
- Precisely defined
- Measurable
- Prioritized

Software design is:

- Well understood
- Aligned with requirements

Prioritizing and Testing Non-Functional Requirements: A Practical Guide

How do we measure success?



Traditional Goals of Software Testing



- Unit testing verifies that individual functions in the code produce the expected output
- Regression testing validates that recent code changes won't break existing functionality
- Performance testing ensures that the application can handle higher loads and stress
- Static Analysis Security Testing (SAST) scans software for known security vulnerabilities

Threats to Testing Success

Unaddressed challenges:

- Inadequate testing tools
- Manual testing procedures
- Incomplete testing procedures

Negative Outcomes:

- Inconsistent test results can negatively impact software quality
- Poor software quality can negatively impact business success

Designing Your Test Plan

Test what you care about: **Your Requirements!**

When designing your tests:

- Get automated
- Get objective
- Get creative

The metrics you collect will provide decision support

Decision Matrix

Quality Attribute	Sub-factor	Test	Test Result	Quality Threshold	Requirement Satisfied
Security	Log unauthorized access	Execute 1000 access attempts	97% of access attempts detected and logged	>99.9% of access attempts are detected and logged	NO
	Encrypt data in transit	Execute 10,000 connections to API	20% of packet payloads encrypted with TLS 1.1	100% of packet payloads are encrypted with TLS 1.2 or TLS 1.3	NO
	Restrict access to user data	Execute 5000 access attempts with bogus time and location attributes	50% of access attempts fail	>90% of access attempts fail	NO

Weighted Decision Matrix

Quality Attribute	Sub-factor	Test	Test Result	Scaled Test Result	Weight	Weighted Total
Security	Log unauthorized access	Execute 1000 access attempts	97% of access attempts detected and logged	2% = $1/0.02$	0.65	32.5
	Encrypt data in transit	Execute 10,000 connections to API	80% of packet payloads encrypted with TLS 1.2 or TLS 1.3	20% = $1/0.20$	0.25	1.25
	Restrict access to user data	Execute 5000 access attempts with bogus time and location attributes	50% of access attempts fail	40% = $1/0.40$	0.10	0.25
				Totals	1.0	34

Prioritizing and Testing Non-Functional Requirements: A Practical Guide

Conclusions

Conclusions

There will be tradeoffs

- Understand all your requirements
- ATAM provides scaffolding for reasoning about the tradeoffs between requirements
- Scaffolding materials can be prepared in advance

There must be measurements

- Metrics relate directly to requirements
- Objective metrics support sound design decisions

Prioritizing and Testing Non-Functional Requirements: A Practical Guide

Questions

Team Acknowledgements



Lyndsi Hughes
Senior Systems Engineer



Lori Flynn
Senior Software Security
Researcher



Vanessa Jackson
Senior Engineer



Joseph Sible
Software Engineer



Telephone:
+1 412.268.5800

Email:
info@sei.cmu.edu